

## Smoothing ragged processes—and saving millions as a result

Frustrated by consistently missing deadlines, a large healthcare organization asked Provisions for help.

### Client Profile

Our client is a multi-billion-dollar hospital management company with a presence in 22 states.

### Problem

Process gaps were causing the company to regularly miss implementation targets when acquiring new clinics.

### Solution

Using our project management capability, we created a system where implementation now ends well in advance of rolling 90-day deadlines.

### Benefit

By shaving time-to-implementation, we've saved our client millions in overhead.

## The Challenge

When our client acquires an ambulatory clinic, they commit to an implementation deadline of 90 days from contract signing—a deadline they were frequently missing.

They had determined that the most common shortcomings were IT procurement, installation, and vendor management. An EMR vendor's requirement for 90 days of notice to engage their training group wasn't helping either.

## The Solution

Our Senior Consultant brought significant project management experience to the project, and was able to:

- Improve project tracking and speed up the work that needs to be done after acquiring a clinic.

- Streamline vendor management.
- Communicate per-site implementation requirements in a clearer and more concrete way.
- Create standardized hardware packages for more predictable installation, then put in place a process to determine the package needs of each new clinic.
- Provide for EMR trainers that could be on-site with less than 7 days' notice.

## The Results

We now remain on-site with our client as an outsourced provider, and we continue to manage implementation and onboarding process a year-and-a-half after we started. On average, we bring 3 to 4 clinics up to speed each month.

A conservative estimate puts the time saved on each clinic launch at 2 weeks—translating to millions of dollars a year in missed-deadline costs.

*"REVISE THIS QUOTE. Provisions plugs that hole for us, time and again." — Provisions client*

## The Bottom Line

After "managing by spreadsheet" with non-technical staff—and even engaging the primary installation vendor to self-manage the project—our client turned to us for help smoothing clinic implementation. Provisions provided feasible and practical solutions to turn a lagging process into a well-oiled—and profitable—machine.